

# Summoning the Courage to Change

A Case Study of List Brokerage and Analytics Driving Prospecting Growth



When KAP started working with Catholic Relief Services (CRS), they were already a very large and wellestablished mailer.

The perceived challenge for KAP was that we had no prior experience in the Catholic market.

However, during the proposal process CRS liked the way we approached their programs and how we challenged their assumptions in a constructive way. So they "took a chance" on us.

## **Key Achievements**

- Finding new test lists
- Continuing Growth: Building upon early successes
- > Achieving net cost savings
- > Outperforming peer benchmarks
- Understanding client goals and developing solutions to succeed
- Utilizing advanced analytics to formulate actionable strategies



We began working with CRS during a period when the economy was deteriorating rapidly.

Due to KAP's ability to improve performance and expand universes, CRS had more ability to improve in a bad environment. They could replace declining lists with new, better lists.

Some mailers were forced to reduce their viable list universe and use the same files more often, but KAP was actually delivering better results overall and truly growing the prospecting universe and performance simultaneously.

# **Key Achievements**

- > 55 new continuation lists in first 12 months
- > Expanded continuation universe by 1,900,000 names
- ➤ Grew acquisition volumes / donors to file by 20% without degrading performance



Encouraged by early results CRS wanted to keep growing. We showed them how switching performance benchmarks from a gross to net basis could improve the program efficiency still further <u>and</u> simultaneously facilitate additional growth.

We applied our *Marketing Intelligence Platform*<sup>TM</sup> to quantify longer-term value metrics in decision-making.

## **Key Advantages**

- CRS was able to grow by reinvesting cost savings back into prospecting without increasing budgeted expenses.
- > CRS uses long-term value to anticipate the condition of their program in future periods and thereby make reasoned arguments for additional investment.
- The program was significantly outpacing peers.



# **Key Observations**

- Prior experience in a specific market is not a prerequisite for great success.
- Immediate improvements are critical but sustaining success over the long-haul is paramount.
- These results were obtained in a very difficult—and downward trending—fundraising environment. We find ways to overcome challenges.
- Clients who engage directly with KAP typically have the greatest success because we become a part of your team and will better understand the true dynamics of your program.
- Clients who take advantage of our significant analytical capabilities derive much greater value than those who prefer to operate under the status quo.
- It can be intimidating to make the initial decision to change business relationships but if you choose a partner with a proven track record, your courage will be handsomely rewarded.

### **About KAP**

KAP aims to be the premier **acquisition partner** for our clients in the non-profit industry. By leveraging our core competencies of direct response list brokerage and list management as well as our extensive industry experience and our culture of innovation and discovery, we are positioned to deliver <u>the most appropriate and rewarding donor acquisition opportunities</u> to non-profits.